

**PRINCIPAL CERTIFICATION NETWORK  
PROFESSIONAL RECOMMENDATION**

**Applicant's Name:** \_\_\_\_\_ **Date:** \_\_\_\_\_

The above named applicant has applied for an internship in the Principal Certification Network (PCN) and has selected you to provide a professional recommendation. We would appreciate your comments about the applicant's qualifications for service as a school administrator.

Note: This evaluation meets the requirements of the Family Education Rights and Privacy Act of 1974 in that the above named applicant has voluntarily requested that this recommendation be held strictly confidential and not revealed to him/her. The summary will be used by our staff and the applicant to plan for the applicant's skill development during the two year duration of the Administrator Certification Program.

**For each performance item, rate it using the following scales:**

<b>Current Performance</b>	<b>Su</b>	<b>Superior</b>
	<b>AA</b>	<b>Above Average</b>
	<b>Av</b>	<b>Average</b>
	<b>BA</b>	<b>Below Average</b>
	<b>NO</b>	<b>Not Observed/Do Not Know</b>

Please rate each Performance Item by checking the box next to the appropriate abbreviation.

<u>Performance Items</u>	<u>Current Performance</u>				
	4	3	2	1	0
Formulating goals with individuals or groups	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Guiding groups to accomplish tasks	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Setting priorities to meet student needs	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Setting priorities to meet staff needs	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Integrating own and others' ideas for task accomplishment	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Gathering data, facts, and impressions	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Classifying and organizing information	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Identifying the key elements of problems	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Identifying the possible causes of problems	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Identifying additional information needs	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Identifying possible problem solutions	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Assisting others to reason clearly about problems	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Reaching logical conclusions	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Making timely and correct decisions given the available information	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Planning and scheduling one's own work	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO

**Performance Items**

**Current Performance**

	4	3	2	1	0
Planning and scheduling others' work	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Monitoring projects to meet deadlines	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Putting plans and programs into action	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Keeping plans on track	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Adapting to changing conditions	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Delegating projects or tasks to others	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Building commitment to a course of action	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Encouraging others' participation	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Giving positive feedback for effective performance	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Giving coaching, guidance, or correction for poor performance	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Dealing with others tactfully	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Working with others in emotionally stressful situations	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Recognizing multi-cultural sensibilities	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Managing conflict	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Making clear, easy to understand oral presentations	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Clarifying and restating questions	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO
Reviewing and summarizing for groups	<input type="checkbox"/> Su	<input type="checkbox"/> AA	<input type="checkbox"/> Av	<input type="checkbox"/> BA	<input type="checkbox"/> NO

**Comments:** Make any additional comments you feel would be helpful to the committee reviewing this application (120 words or less)

\*  By checking this box, I, \_\_\_\_\_, affirm that this recommendation was completed by me and represents my sole personal evaluation of the named applicant.

\*Name: \_\_\_\_\_ Firm: \_\_\_\_\_

Title: \_\_\_\_\_ Phone: (\_\_\_\_) \_\_\_\_\_

Address: \_\_\_\_\_ City, State, Zip: \_\_\_\_\_

Please EMAIL the completed recommendation to: ..... [leadership@esc13.txed.net](mailto:leadership@esc13.txed.net)